Attached are the rates for animal *per diem* and special service charges for fiscal year 2019 that took effect retroactive to September 1, 2018.¹ To arrive at FY19 animal charge rates, the DAR completed an annual comprehensive fiscal analysis of *per diem* and service charges for the past year. This information was presented and approved by the faculty Animal Resources Advisory Committee (ARAC) on September 25, 2018. The ARAC accepted the final rates delineated in the attached DAR Schedule of Charges.

The DAR continued to under-recover operational costs. Rate subsidization from the SOM in the sum of $639,361 enabled rate increases for FY2019 to be capped at 5%. Without the support from SOM, recovering operational costs would have required rate increases of well over 10%. Overall stasis of the mouse census and a 10% decline in rats drove a 4% revenue shortfall relative to expenses. Significant facility renovation projects, one facility evacuation, and cycles of housing pigs, sheep, rabbits, guinea pigs, hamsters, chickens, and pigeons along with surgery services available on-demand contributed to the unfavorable bottom line.

Should any DAR user, lab, or department have additional questions, I would be pleased to meet with any investigator, or groups of research personnel, for further discussion.

Footnotes

¹A comprehensive listing of rates can also be found at: http://www.dar.emory.edu/BUSINESS/fees/fee_schedule.pdf.